

Financial Results - First Half 2010



Analysts' conference call



Athens, August 26, 2010

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 - Global, macroeconomic and political trends
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Agenda

- Performance Highlights
- Group Financial Results
- Market Overviews
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Performance Highlights – H1 2010

SOLID FINANCIAL PERFORMANCE

- Turnover at €680.8m, reduced by 0.4%
- EBITDA at €161.4m, an increase of 0.2%
- Net Profit after taxes and minority interests at €68.3m, up by 14.9%

OPTIMIZING BUSINESS PORTFOLIO

- The new plant in Albania commenced production
- Agreed with IFC to sell up to 16% of Egypt for €80m in cash
- Divested a non-core quarry in Kentucky/USA, for \$41.5m in cash

STRENGTHENING THE BALANCE SHEET

- Free Cash flow (1) positive by + €95m
- Liquidity ratio (2) at 3.84x and Net Debt / EBITDA covenant at 2.76x
- Full repayment of the balance of USPP notes in July
- BB+ rating with Positive Outlook reaffirmed by S&P in April 2010
- (1) Free Cash Flow = EBITDA CAPEX $\pm \Delta$ in Operating Working Capital
- (2) Liquidity Ratio = { Cash + Long Term Unutilized Committed Lines} / {Debt Maturities within the next 12 months



Solid Performance in 1H 2010 Despite Weak Fundamentals in Key Markets

Key Financials First Half 2010			
(€ in millions	s - unless stated oth	nerwise) 2009	Var 10 vs 09
Turnover	680.8	683.7	-0.4%
EBITDA EBITDA Margin	161.4 23.7	161.1 23.6	0.2% +0,1pts
Profit before taxes	88.8	76.8	15.5%
Net Profit after Taxes & Minorities	68.3	59.4	14.9%
Earnings per Share (€/share)	0.8386	0.7304	14.8%

Key Financials 2nd Quarter 2010				
(€ in millions	- unless stated ot	herwise) 2009	Var 10 vs 09	
Turnover	394.8	375.7	5.1%	
EBITDA EBITDA Margin	100.2 25.4	96.6 25.7	3.7% - 0,3pts	
Profit before taxes	67.5	54.7	23.4%	
Net Profit after Taxes & Minorities	43.5	38.1	14.2%	
Earnings per Share (€/share)	0.5343	0.4684	14.1%	

	30th June 2010	31st Dec 2009	Var 10 vs 09
Share Price	15.42	20.32	-24.1%
ASE Index	1,434.2	2,196.16	-34.7%



Strengthening of US\$ and Egyptian Pound Led to Substantial B/S Impact but Did Not Affect EBITDA

1H FX Impact in Million €		
EBITDA	+1	
Net Equity	+150	
Net Debt	+40	
Working Capital	+12	

	Actual	Actual	Variance
			30/06/10 vs
BALANCE SHEET	30/6/2010	31/12/2009	31/12/09
€1 = USD	1.23	1.44	15%
€1 = EGP	6.99	7.90	12%
1USD=EGP	5.70	5.48	-4%
€1 = RSD	104.37	95.89	-9%
€1 = ALL	136.45	137.96	1%
€1 = TRY	1.94	2.15	10%
P&L	Avg H1 10	Avg H1 09	Avg H1 10 vs H1 09
€1 = USD	1.33	1.34	1%
€1 = EGP	7.35	7.50	2%
1USD=EGP	5.54	5.61	1%
€1 = RSD	99.94	94.35	-6%
€1 = ALL	137.99	130.25	-6%
€1 = TRY	2.02	2.16	6%
P&L	Avg Q2 10	Avg Q2 09	Avg Q2 10 vs Q2 09
€1 = USD	1.27	1.38	8%
€1 = EGP	7.12	7.77	8%
1USD=EGP	5.61	5.62	0%
€1 = RSD	101.35	94.47	-7%
€1 = ALL	137.20	131.45	-4%
€1 = TRY	1.96	2.15	9%

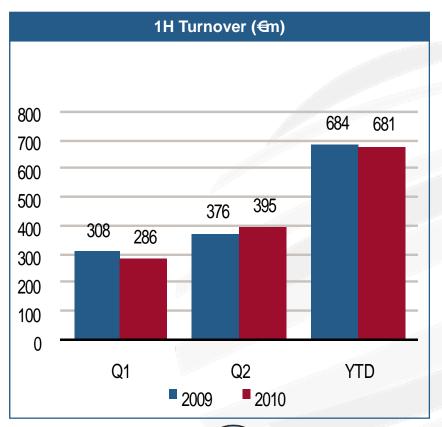


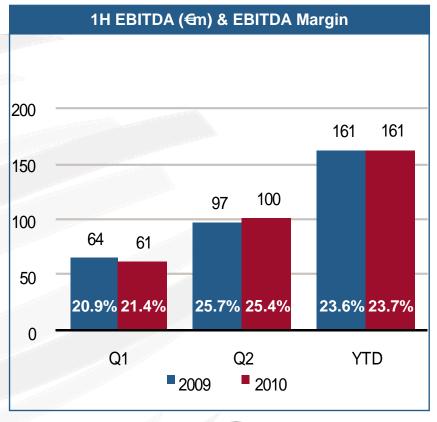
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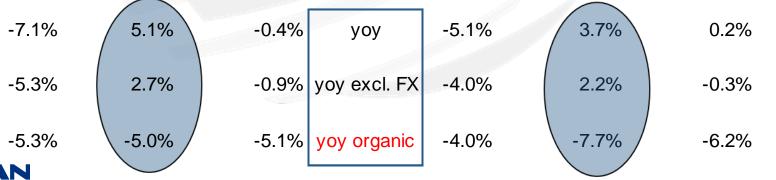


Group Turnover & EBITDA at Same Levels as Last Year, Supported by New Assets and Acquisitions

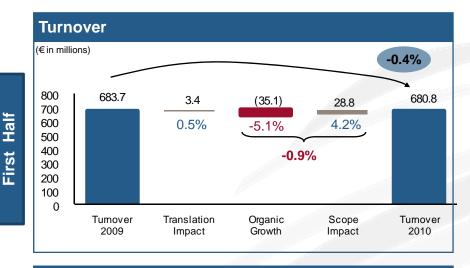


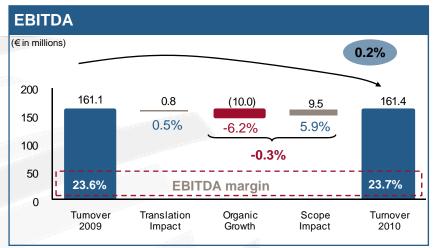


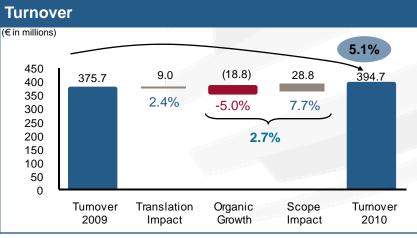
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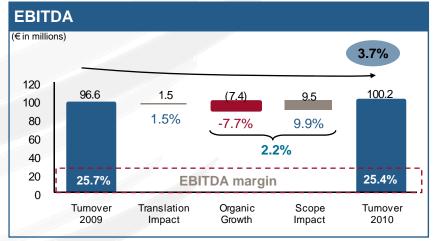


At Group Level Strong Results in Eastern Mediterranean and South Eastern Europe Compensate for Continued Weakness in Greece and USA



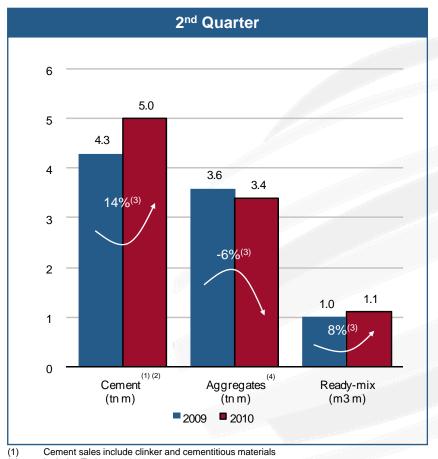


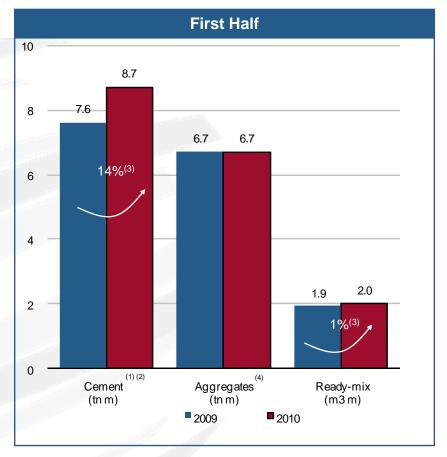






Strong Growth of +14% in Cement Sales Volumes



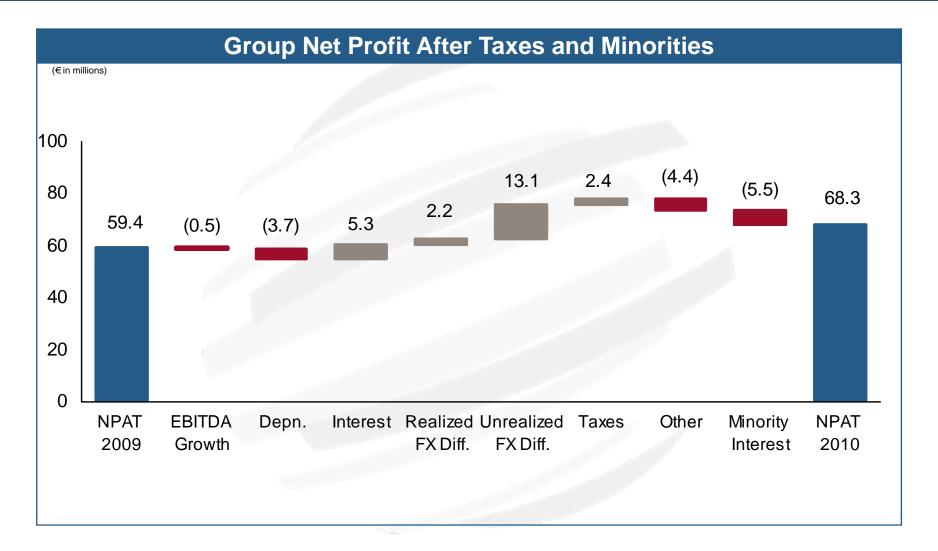


- (2) Includes Turkey at 100%
- (3) % in boxes represents performance versus last year
- (4) Aggregates do not include TCR sales

Increase in Cement volumes is mainly driven by growth in Egypt, followed by expanded exports and higher sales volumes in Western Balkans and Turkey.

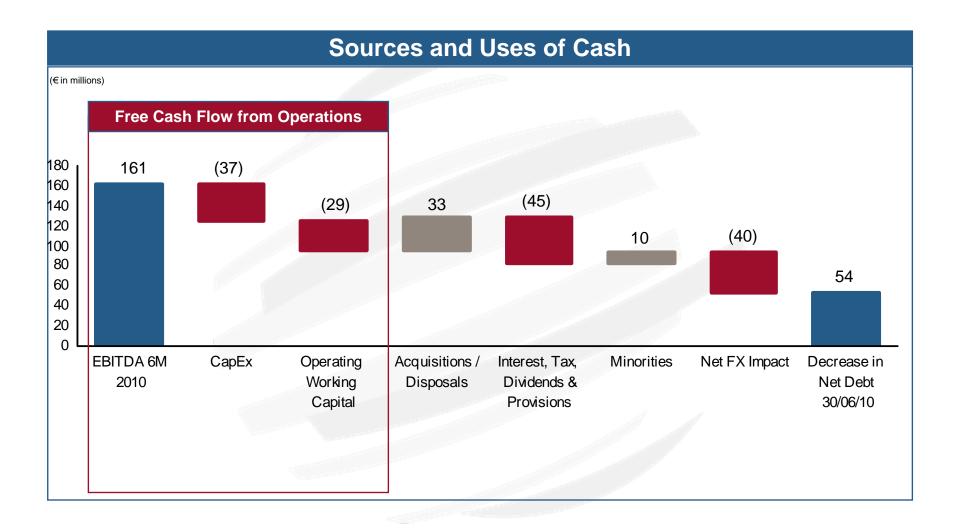


Group Net Profit Positively Impacted by €5.3m Reduced Net Interest Expense and €2.4m Tax Reduction



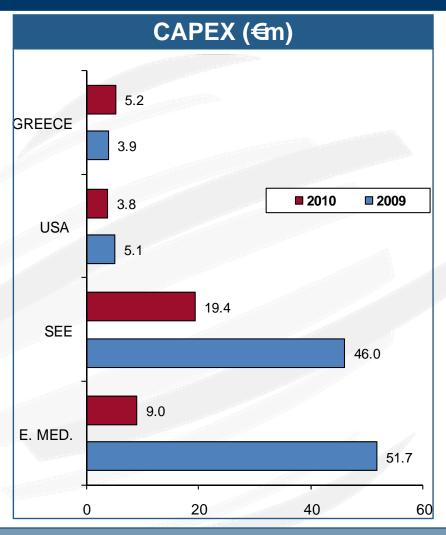


€95 Million of Free Cash Flow Generated in 1H





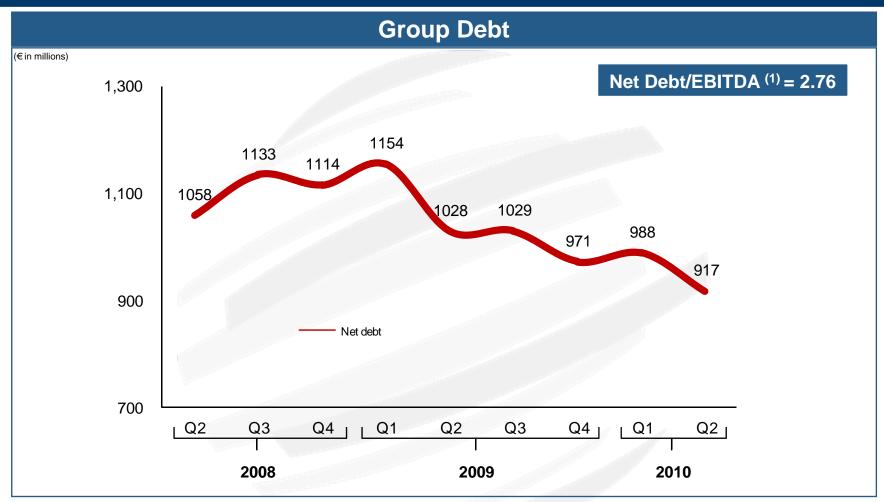
Substantial Reduction of Capital Expenditures



Significant reduction in Capex (by €70 mil) due to completion of Beni Suef project (Nov 2009) and Antea new plant (Mar 2010).



Net Debt Continues to Improve Significantly



⁽¹⁾ According to covenants definition in the syndicated loan of €800m

Net debt reduced by €54m from the beginning of the year. Excluding FX impact, the reduction would have been €94m.

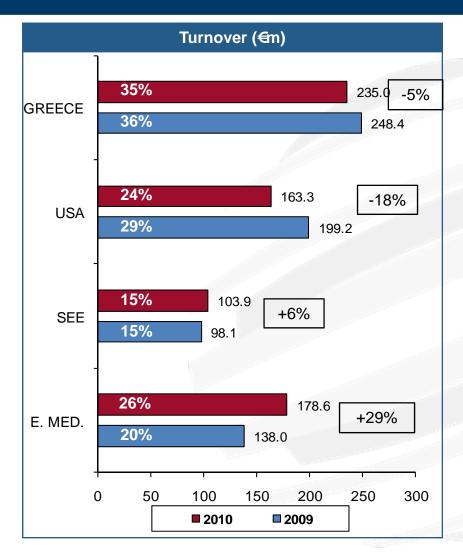


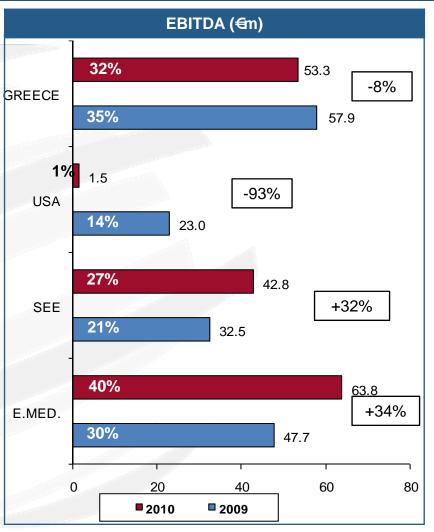
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Growth in Egypt, the Balkans and Turkey compensate for continued weakness in Greece and USA

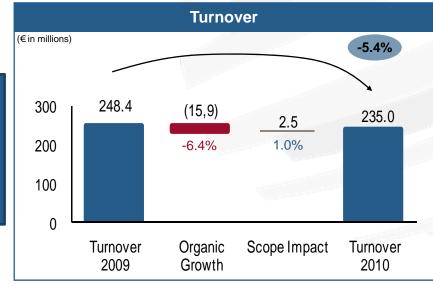


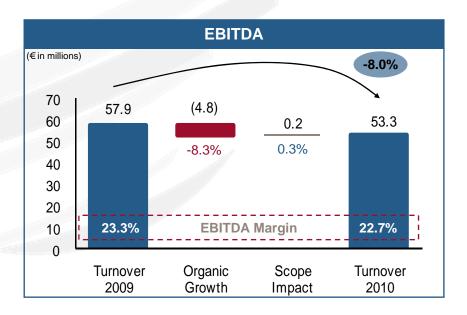




Increased Export Activity and Targeted Cash-Generating Initiatives Cushion Decline in Greece

- Accelerated decline of domestic cement demand combined with broadly stable prices in Q2.
- Continued strong export demand.
- Solid fuel and transport costs head up in Q2 while additional levies applied on electricity.
- EBITDA positively impacted by disposal of assets (net impact of €3.6m).
- Continued fixed cost productivity initiatives.





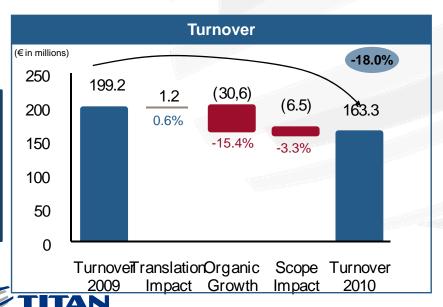


Half 2010

First

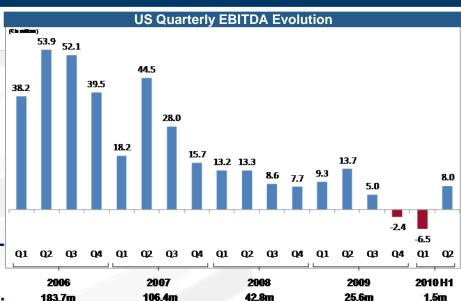
Continued Weakness in USA; No Solid Signs of a Recovery

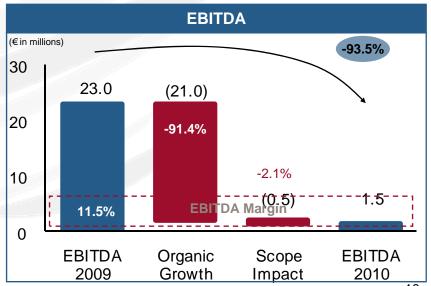
- Mid-Atlantic cement demand seems to stabilize at trough levels.
- Particularly challenging market conditions in Florida; Price erosion in all product lines.
- EBITDA neutral, €32.7m disposal of Kentucky quarry in April.
- Deferred Tax benefit of \$19.8m generated in 1H. Cash tax return of \$17.5m related to 2009 FY received in August.
- Repayment of USPP notes of \$66.9, with pre-tax makewhole cost of \$9.7m.
- In Lake Belt, ACE granted new 20-year mining permits.



Half

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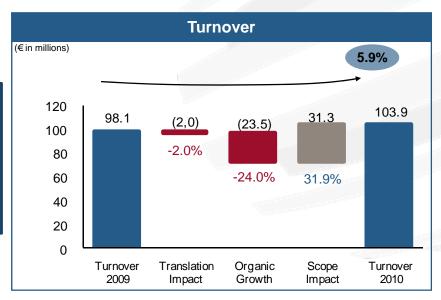


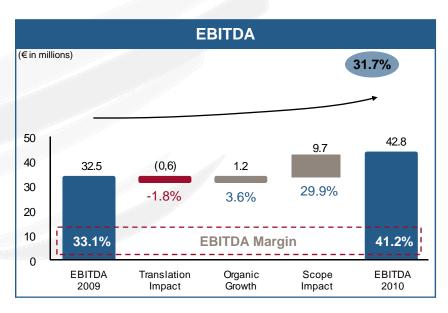


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Growth Initiatives in Western Balkans offset weakness in South Eastern European Markets

- Cement volume growth driven by the new plant in Albania and expanded activities in Kosovo
- Prices broadly stable in 1H'10, except in Bulgaria and to a lesser extent in FYROM.
- Bulgaria severely impacted by economic slow-down exacerbated by extensive imports.
- New plant in Albania commenced production at end of Q1. Growth both in domestic cement volumes and exports.
- **EBITDA** benefited from fuel prices drop, but adverse impact expected in 2H.





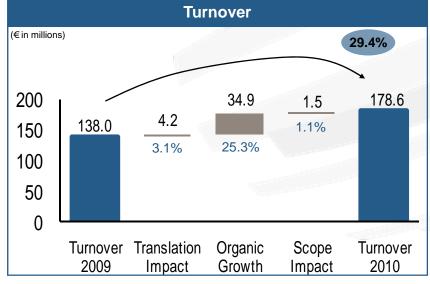


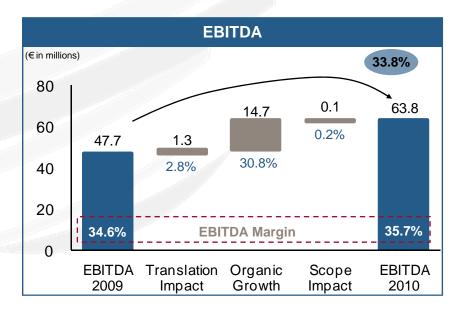
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Eastern Mediterranean Region Shows Solid Growth **Potential**

- Egyptian market continues to grow albeit at a slower pace of 7%.
- New second line at Beni Suef boosts our sales volumes.
- Titan Ready Mix business kick-started in Egypt.
- 5% sales tax levied on cement sales as of July 1st.
- Agreed with IFC to sell about 16% minority stake for ⊕0m. Completion expected in Q3.
- Strong volume growth in Turkey, fueled by exports and fast growing domestic demand. Improvement in Q2 pricing resulted in flat average prices for 1H.
- Fuel price increase in Turkey had an adverse YTD impact on EBITDA.







Half

First

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In the 2H Our Diversified Business Will Help Us Face Uncertainty in US and Weakness in Greece.

- Emerging markets in Eastern Mediterranean are expected to continue driving cement growth.
- Continued weakness in some South Eastern European countries.
- Strong benefits from new capacity in Egypt and the Western Balkans.
- Pressure on demand and profitability in Greece will become stronger as the fiscal crisis affects the real economy.
- In the US a weak recovery will not gain traction before 2011.
- Fuel and electricity costs are expected to negatively impact profitability in H2 2010.
- Continued benefits from productivity initiatives and focus on free cash flow generation.

