



#### Financial Results - 9M 2013



Analysts' conference call

Athens, 12th November, 2013

#### **Disclaimer**

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- •Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:
  - Competitive pressures
  - Legislative and regulatory developments
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  - Fluctuations in currency exchange rates and general financial market conditions
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  - Technical development
  - Litigation
  - Adverse publicity and news coverage, which would cause actual development and results to differ materially from the statements made in this document
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## Agenda

- Group Financial Results
- Market Overviews
- □ Outlook

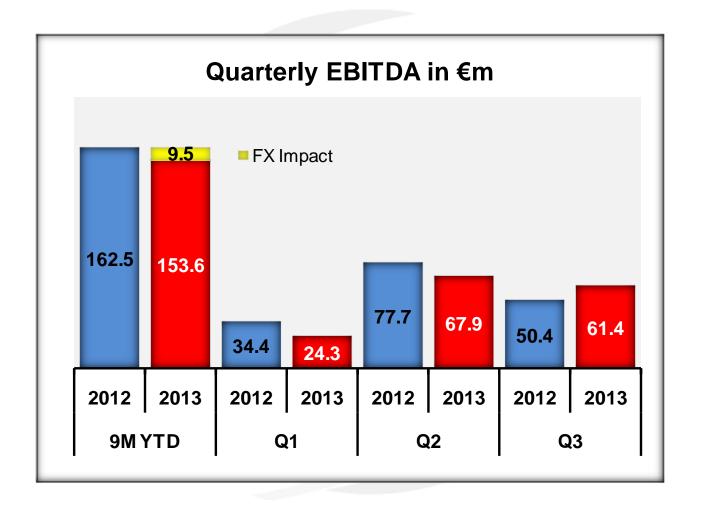


### **Continued Positive Trends Despite Uncertainties**

- □ 6% Revenue and 22% Operating Profitability growth in 3Q.
- □ US recovery is picking-up pace.
- □ Resilient Eastern Mediterranean operating profitability, despite political uncertainty.
- □ Exports partially mitigate impact from depressed demand in Greece.
- □ Relative stability with modest price gains in South Eastern Europe.



### **Operating Profitability Grows in the 3d Quarter**





## 6<sup>th</sup> Consecutive Quarter of Top-Line Growth

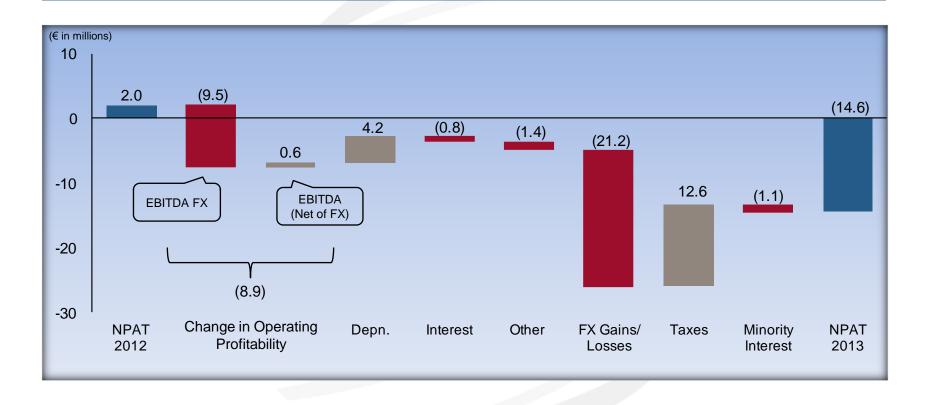
In Million Euro, unless otherwise stated	9M 2013	9M 2012	Variance	Q3 2013	Q3 2012	Variance
Net Sales	888.3	847.0	4.9%	316.3	299.2	5.7%
Net Sales excl. Translation Impact	921.7	847.0	8.8%	330.3	299.2	10.4%
EBITDA	153.6	162.5	-5.5%	61.4	50.4	21.9%
EBITDA excl. Translation Impact	163.1	162.5	0.4%	65.1	50.4	29.2%
FX Gains/Losses	-15.4	5.8		-6.6	-5.6	
Profit Before Taxes	-2.0	26.1		10.4	-3.4	
Net Profit after Taxes & Minorities	-14.6	2.0		7.2	-6.4	
Earnings per Share (€/share) – basic	-0.179	0.024		0.089	-0.078	

	30 Sep' 13	31 Dec' 12	Variance	
Share Price	18.40	13.96	31.8%	
ASE Index	1,014.06	907.90	11.7%	
Net Debt	594	596	-0.2%	



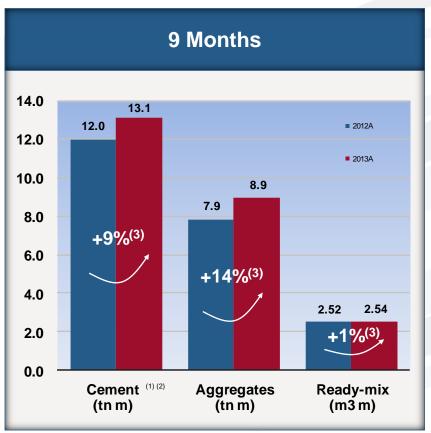
### 9M 2013 Net Profit Impacted by FX Losses

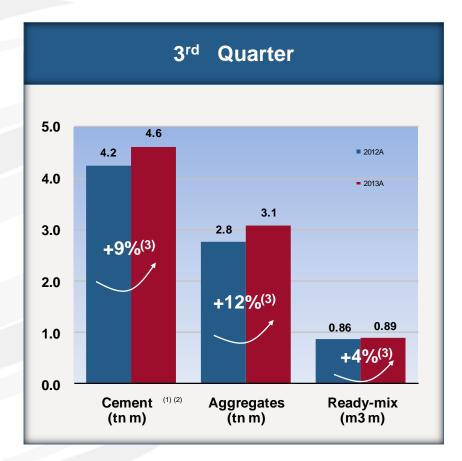
#### **Evolution of Group Net Profit After Taxes and Minorities**





#### Sales Volume Growth Across All Product Lines

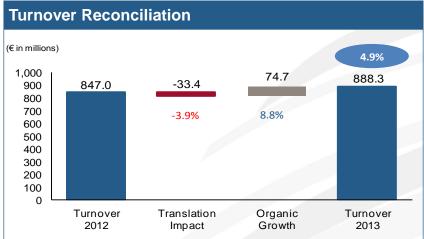


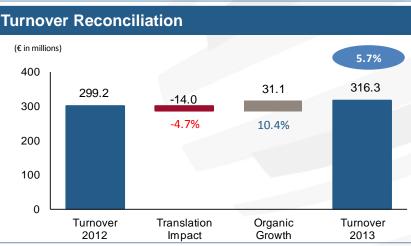


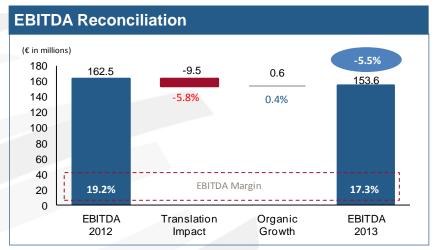
- (1) Cement sales include clinker and cementitious materials
- (2) Includes Turkey at 100%
- (3) % represents performance versus last year

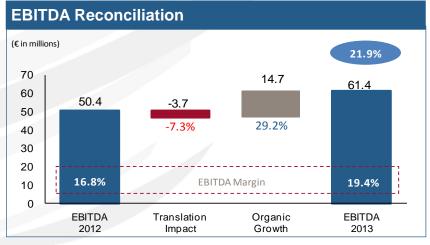


# Top Line Growth and Resilient Operating Profitability in 9M13







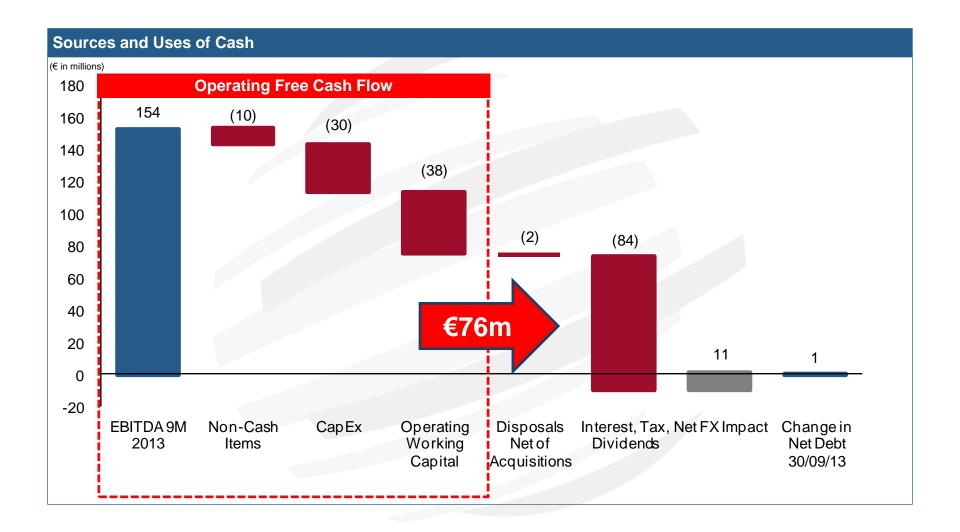




9 Months

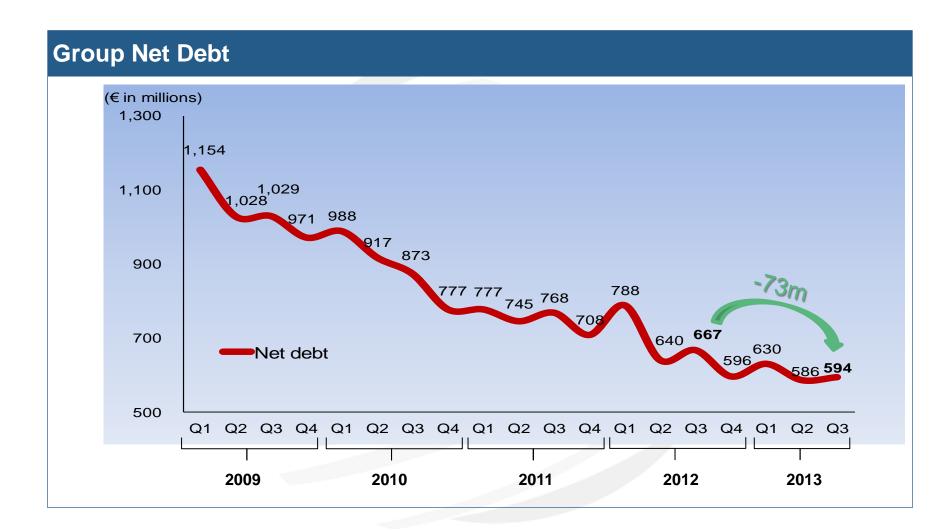
Quarter

### €76m Free Cash Flow from Operations





#### **Net Debt Reduction Exceeding €0.5 B since 2009**



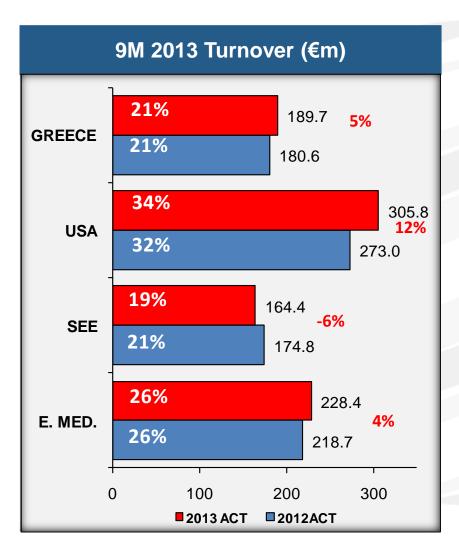


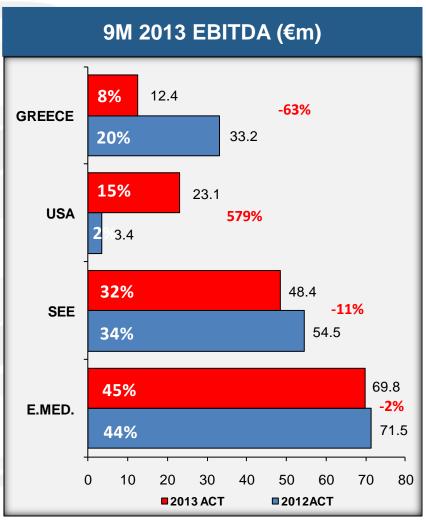
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# Sales Growth in most Regions with US Operating Profitability Steadily on the Rise

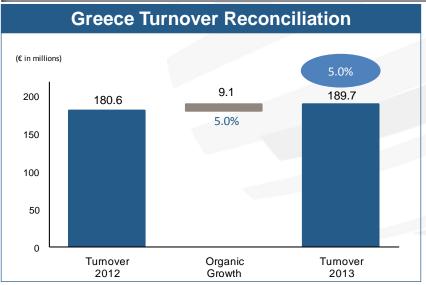


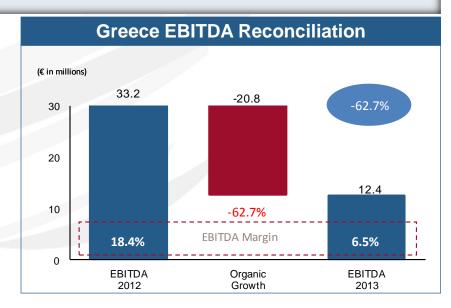




## Greece Capacity Utilization is Boosted by Exports, while Domestic Building Activity Remains Depressed

- Cement domestic sales volumes continue to decline but at a slower pace.
- Soft domestic demand is offset by robust exports, which support plant operating rates.
- Prices continue to come under pressure.
- No sales of carbon rights in 9M 2013.
- Fixed cost savings delivered by the 2011-2013 restructuring programme help support margins.
- Provisions for bad Debt cover 28% of Gross Trade Receivables.

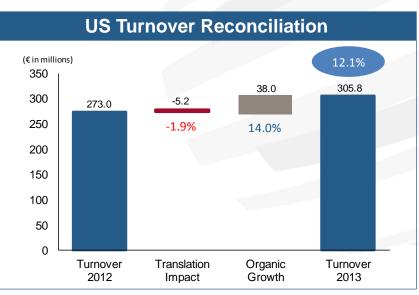


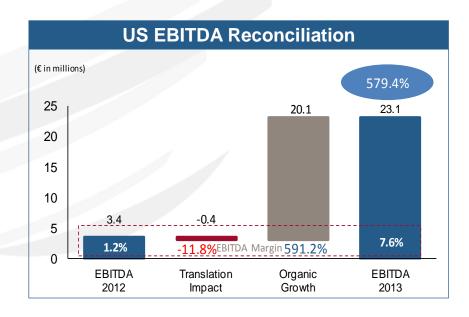




#### **US Growth in Operating Profitability Picking Up Pace**

- Cement consumption in the South Atlantic region increased by 9.2%, as compared to an average national increase of 4.1% in the 9M2013.
- Market demand in Florida grew by +22%, driven by accelerated recovery in the residential sector.
- Sales growth across all product lines of Titan America.
- Impact from price increase gradually reflected in gross margins.



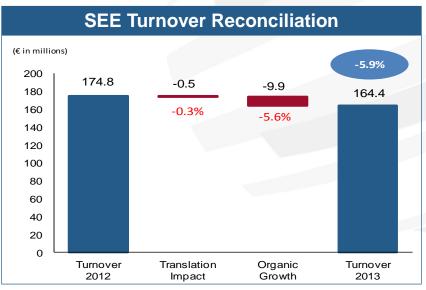


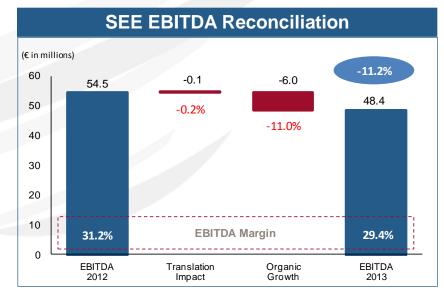


# 9 Months

#### In SEE Modest Price Gains Quarter on Quarter

- In SEE construction activity relatively stable at low levels, while Euro-zone induced uncertainties persist.
- Modest domestic sales volume growth in most SEE countries.
- Reversal of price trends in Q3, not sufficient to offset the substantial decline in the 2nd half of 2012.
- No proceeds from sales of carbon rights in 9M 2013.
- Increasing use of alternative fuels by our plants in the region.



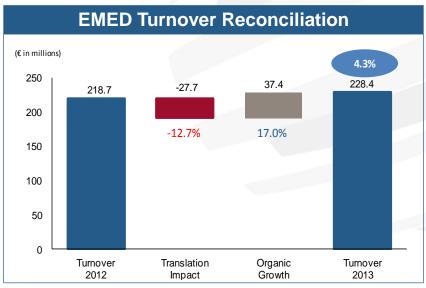


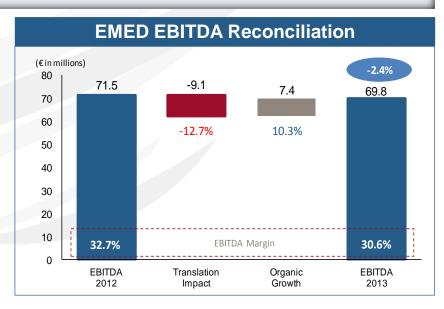


# 9 Months

# EMED Operating Profitability Resilient, Despite Political Instability, Higher Costs and EGP Depreciation

- Challenging business environment due to political uncertainties in Egypt.
- Egypt construction activity remains resilient. Decline in cement consumption by 3% in 9M2013 may reflect restricted market supply due to gas shortages.
- In Egypt, gas prices have doubled in less than a year.
- Cement prices increase in EGP terms, in response to the fuel cost hike. However, EGP devaluation leads to stable prices in Euro terms.
- In Turkey, 9M 2013 construction activity is growing vs. last year, overcoming temporary softness due to political turmoil in June.







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#### Outlook 2013

- Greece: Demand nearing the bottom?
- US: Recovery picks up pace
- South Eastern Europe: Still held back by European crisis
- Eastern Med: Resilience in a challenging environment in Egypt
- Focus remains on:
  - > Free cash flow generation
  - Productivity initiatives
  - > Reducing carbon footprint
  - > Bolt -on growth initiatives

